



## Town of Pound Ridge, New York Report to the Town Board December 31, 2025

**Robert A. Daniele, Partner**  
**Lawrence Feldman, Director**

July 21, 2026

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# Agenda

## Summary Overview/Deliverables

### General Fund

- 2025 Budget to Actual Summary
- 2025 Budget to Actual – Revenues Summary
- 2025 Selected Major Revenues
- 2025 Budget to Actual – Expenditures Summary
- 2025 Selected Major Expenditures
- Fund Balance Analysis – 3 Year Comparison

### Highway Fund

- 2025 Budget to Actual Summary
- 2025 Budget to Actual Revenues and Expenditures Summary
- Fund Balance Analysis – 3 Year Comparison

### Other Funds (Capital Projects, Special Purpose and Public Parking funds)

### Other Considerations – Outstanding Debt – Bonds and BANS

### Summary – Closing Points

# Summary Overview

- Deliverables
  - Independent Auditors' Report on the basic financial statements
  - Required communications to those charged with governance
  - Management letter
- We did not identify deficiencies that we consider to be material weaknesses or significant deficiencies, control deficiencies over financial reporting were noted
- No uncorrected differences
- Audit results – Independent Auditors' Report - PKFOD anticipates the issuance of an **unmodified opinion** on the basic financial statements

# General Fund

# General Fund – 2025 Budget to Actual Summary

Pages 63-68 - Draft Basic Financial Statements

|                                               | Original<br>Budget | Final<br>Budget  | Actual              | Variance with<br>Final Budget |
|-----------------------------------------------|--------------------|------------------|---------------------|-------------------------------|
| Total Revenues                                | \$ 7,983,694       | \$ 7,983,694     | \$ 8,926,254        | \$ 942,560                    |
| Total Expenditures                            | <u>7,980,591</u>   | <u>7,980,591</u> | <u>7,948,650</u>    | <u>31,941</u>                 |
| Excess of Revenues<br>Over Expenditures       | <u>3,103</u>       | <u>3,103</u>     | <u>977,604</u>      | <u>974,501</u>                |
| Total Other Financing Uses -<br>Transfers out | <u>(512,115)</u>   | <u>(512,115)</u> | <u>(130,000)</u>    | <u>382,115</u>                |
| Net Change in Fund Balance                    | (509,012)          | (509,012)        | 847,604             | 1,356,616                     |
| Fund Balance - Beginning of Year              | <u>509,012</u>     | <u>509,012</u>   | <u>7,264,661</u>    | <u>6,755,649</u>              |
| Fund Balance - End of Year                    | <u>\$ -</u>        | <u>\$ -</u>      | <u>\$ 8,112,265</u> | <u>\$ 8,112,265</u>           |



# General Fund – 2025 Budget to Actual Revenues Summary

Pages 63, 65-66 Draft Basic Financial Statements

|                                            | Budget       |              | Actual       | Variance with |
|--------------------------------------------|--------------|--------------|--------------|---------------|
|                                            | Original     | Final        |              | Final Budget  |
| REVENUES                                   |              |              |              |               |
| Real Property Taxes                        | \$ 4,395,442 | \$ 4,395,442 | \$ 4,404,923 | \$ 9,481      |
| Other Tax Items                            | 235,000      | 235,000      | 216,189      | (18,811)      |
| Non-property taxes                         | 1,625,000    | 1,625,000    | 1,755,602    | 130,602       |
| Departmental Income                        | 717,000      | 717,000      | 860,445      | 143,445       |
| Intergovernmental Charges                  | 9,000        | 9,000        | 10,150       | 1,150         |
| Use of Money and Property                  | 189,000      | 189,000      | 482,713      | 293,713       |
| Licenses and permits                       | 261,000      | 261,000      | 288,173      | 27,173        |
| Fines and Forfeitures                      | 40,000       | 40,000       | 90,992       | 50,992        |
| Sale of property and compensation for loss | 28,000       | 28,000       | 61,925       | 33,925        |
| State aid                                  | 344,252      | 344,252      | 604,806      | 260,554       |
| Federal aid                                | 100,000      | 100,000      | 126,332      | 26,332        |
| Miscellaneous                              | 40,000       | 40,000       | 24,004       | (15,996)      |
| Total Revenues                             | \$ 7,983,694 | \$ 7,983,694 | \$ 8,926,254 | \$ 942,560    |

# General Fund – 2025 Selected Major Revenues

Pages 65-66 in Draft Basic Financial Statements

|                                           | Original<br>Budget  | Final<br>Budget     | 2025<br>Actual      | Variance With<br>Final Budget | 2024<br>Actual      | 2023<br>Actual      |
|-------------------------------------------|---------------------|---------------------|---------------------|-------------------------------|---------------------|---------------------|
| Real property taxes                       | \$ 4,395,442        | \$ 4,395,442        | \$ 4,404,923        | \$ 9,481                      | \$ 4,408,118        | \$ 4,152,950        |
| Non-property tax distribution from County | 1,340,000           | 1,340,000           | 1,424,446           | 84,446                        | 1,363,595           | 1,320,807           |
| Parks and recreation charges              | 448,000             | 448,000             | 556,556             | 108,556                       | 477,314             | 390,939             |
| Use of Money & Property                   | 135,000             | 135,000             | 433,113             | 298,113                       | 483,253             | 207,354             |
| Licenses and Permits                      | 261,000             | 261,000             | 288,173             | 27,173                        | 364,081             | 300,786             |
| Fines and forfeited bail                  | 40,000              | 40,000              | 90,992              | 50,992                        | 77,979              | 69,811              |
| State aid - Mortgage tax                  | 300,000             | 300,000             | 449,554             | 149,554                       | 275,798             | 372,431             |
| Federal aid                               | 100,000             | 100,000             | 126,332             | 26,332                        | 40,576              | 238,018             |
|                                           | <u>\$ 7,019,442</u> | <u>\$ 7,019,442</u> | <u>\$ 7,774,089</u> | <u>\$ 754,647</u>             | <u>\$ 7,490,714</u> | <u>\$ 7,053,096</u> |
| % of Total Revenues                       | <u>88%</u>          | <u>88%</u>          | <u>87%</u>          |                               |                     |                     |

# General Fund – 2025 Budget to Actual Expenditures

Pages 63, 67 - 68 Draft Basic Financial Statements

|                                         | Budget       |              |              | Variance with |
|-----------------------------------------|--------------|--------------|--------------|---------------|
|                                         | Original     | Final        | Actual       | Final Budget  |
| EXPENDITURES                            |              |              |              |               |
| Current:                                |              |              |              |               |
| General Government Support              | \$ 2,336,398 | \$ 2,496,938 | \$ 2,496,288 | \$ 650        |
| Public safety                           | 1,749,855    | 1,601,655    | 1,582,784    | 18,871        |
| Health                                  | 226,762      | 226,762      | 213,762      | 13,000        |
| Transportation                          | 184,564      | 177,374      | 174,992      | 2,382         |
| Economic opportunity and<br>development | 6,100        | 6,160        | 6,159        | 1             |
| Culture and Recreation                  | 1,413,112    | 1,404,902    | 1,421,395    | (16,493)      |
| Home and community services             | 186,500      | 155,900      | 146,506      | 9,394         |
| Employee Benefits                       | 1,849,300    | 1,841,200    | 1,837,080    | 4,120         |
| Debt Service                            |              |              |              |               |
| Interest                                | 28,000       | 69,700       | 69,684       | 16            |
| Sub-Total Expenditures                  | 7,980,591    | 7,980,591    | 7,948,650    | 31,941        |
| OTHER FINANCING USES                    |              |              |              |               |
| Transfers out                           | 512,115      | 512,115      | 130,000      | 382,115       |
| Total Expenditures                      | \$ 8,492,706 | \$ 8,492,706 | \$ 8,078,650 | \$ 414,056    |



# General Fund – 2025 Selected Major Expenditures

Pages 67-68 in Draft Basic Financial Statements

|                                                      | Original<br>Budget  | Final<br>Budget     | 2025<br>Actual      | Variance With<br>Final Budget | 2024<br>Actual      | 2023<br>Actual      |
|------------------------------------------------------|---------------------|---------------------|---------------------|-------------------------------|---------------------|---------------------|
| Public Safety -Police and other                      | \$ 1,749,855        | \$ 1,601,655        | \$ 1,582,784        | \$ 18,871                     | \$ 1,565,414        | \$ 1,765,945        |
| Health - Ambulance and addiction control             | 226,762             | 226,762             | 213,762             | 13,000                        | 198,588             | 166,488             |
| Transportation                                       | 184,564             | 177,374             | 174,992             | 2,382                         | 173,232             | 147,744             |
| Culture and rec - Parks, Pool, admin                 | 1,413,112           | 1,404,902           | 1,421,395           | (16,493)                      | 1,126,243           | 1,086,459           |
| Planning Board                                       | 72,500              | 63,100              | 60,564              | 2,536                         | 65,482              | 62,907              |
| Employee/Police and Fire Retirement                  | 410,000             | 424,400             | 424,377             | 23                            | 358,725             | 362,598             |
| Health Insurance                                     | 1,085,000           | 1,059,600           | 1,059,580           | 20                            | 1,081,151           | 1,076,795           |
| Debt Service- Bonds, BANS                            | 28,000              | 69,700              | 69,684              | 16                            | 96,782              | 68,522              |
| Transfers Out - Capital Projects /Open Space Reserve | 512,115             | 512,115             | 130,000             | 382,115                       | 166,150             | 319,126             |
|                                                      | <u>\$ 5,681,908</u> | <u>\$ 5,539,608</u> | <u>\$ 5,137,138</u> | <u>\$ 402,470</u>             | <u>\$ 4,831,767</u> | <u>\$ 5,056,584</u> |
| % of Total Expenditures                              | <u>67%</u>          | <u>65%</u>          | <u>64%</u>          |                               |                     |                     |

# Fund Balance – General Fund Retrospective

Page 53 Draft Basic Financial Statements

|                                       | Increase<br>(Decrease)<br>2025 vs 2024 | 2025                   | 2024         | 2023         |
|---------------------------------------|----------------------------------------|------------------------|--------------|--------------|
| Nonspendable-<br>Prepaid expenditures | \$ 74,130                              | \$ 522,796             | \$ 448,666   | \$ 374,697   |
| Restricted-<br>Open Space             | 578,583                                | 5,832,079              | 5,253,496    | 4,705,812    |
| Assigned-                             |                                        |                        |              |              |
| Purchases on order                    | (234,012)                              | -                      | 234,012      | -            |
| Subsequent year's expenditures        | (47,000)                               | 228,000                | 275,000      | 550,000      |
| Total Assigned Fund Balances          | (281,012)                              | 228,000                | 509,012      | 550,000      |
| Unassigned                            | 475,903                                | 1,529,390              | 1,053,487    | 785,199      |
| Total Fund Balances                   | \$ 847,604                             | \$ 8,112,265           | \$ 7,264,661 | \$ 6,415,708 |
| Unassigned<br>2026 adopted Budget     |                                        | 1,529,390<br>8,519,635 | = 18.0 %     |              |

# HighwayFund

# Highway Fund – 2025 Budget to Actual Summary

Page 70 - Draft Basic Financial Statements

|                                            | Original<br>Budget | Final<br>Budget | Actual       | Variance with<br>Final Budget |
|--------------------------------------------|--------------------|-----------------|--------------|-------------------------------|
| Total Revenues                             | \$ 2,765,483       | \$ 2,765,483    | \$ 2,928,067 | \$ 162,584                    |
| Total Expenditures                         | 2,565,483          | 2,565,483       | 2,812,713    | (247,230)                     |
| Excess of Revenues<br>Over Expenditures    | 200,000            | 200,000         | 115,354      | (84,646)                      |
| Other Financing Uses -<br>Transfers Out    | (200,000)          | (200,000)       | (200,000)    | -                             |
| Net Change in Fund Balance                 | -                  | -               | (84,646)     | (84,646)                      |
| Fund Balance (Deficit) - Beginning of Year | -                  | -               | 54,215       | 54,215                        |
| Fund Balance (Deficit) - End of Year       | \$ -               | \$ -            | \$ (30,431)  | \$ (30,431)                   |

# Highway Fund – Budget to Actual Revenues and Expenditures

Pages 70 Draft Basic Financial Statements

2025

|                                                              | Original<br>Budget | Final<br>Budget  | Actual             | Variance with<br>Final Budget |
|--------------------------------------------------------------|--------------------|------------------|--------------------|-------------------------------|
| <b>REVENUES</b>                                              |                    |                  |                    |                               |
| Real property taxes                                          | \$ 2,416,983       | \$ 2,416,983     | \$ 2,416,983       | \$ -                          |
| Departmental income                                          | 12,500             | 12,500           | 12,105             | (395)                         |
| Use of money and property                                    | 1,000              | 1,000            | 976                | (24)                          |
| Sale of Property & Comp for loss                             | 35,000             | 35,000           | 19,327             | (15,673)                      |
| State aid                                                    | 300,000            | 300,000          | 475,804            | 175,804                       |
| Miscellaneous                                                | -                  | -                | 2,872              | 2,872                         |
| <b>Total Revenues</b>                                        | <b>2,765,483</b>   | <b>2,765,483</b> | <b>2,928,067</b>   | <b>162,584</b>                |
| <b>EXPENDITURES</b>                                          |                    |                  |                    |                               |
| <b>Current</b>                                               |                    |                  |                    |                               |
| Transportation                                               | 1,894,683          | 1,894,683        | 2,083,586          | (188,903)                     |
| Employee benefits                                            | 585,800            | 585,800          | 624,601            | (38,801)                      |
| <b>Debt service</b>                                          |                    |                  |                    |                               |
| Interest                                                     | 85,000             | 85,000           | 104,526            | (19,526)                      |
| <b>Total Expenditures</b>                                    | <b>2,565,483</b>   | <b>2,565,483</b> | <b>2,812,713</b>   | <b>(247,230)</b>              |
| <b>Excess (Deficiency) of Revenues<br/>Over Expenditures</b> | <b>200,000</b>     | <b>200,000</b>   | <b>115,354</b>     | <b>(84,646)</b>               |
| <b>OTHER FINANCING SOURCES (USES)</b>                        |                    |                  |                    |                               |
| Transfers out                                                | (200,000)          | (200,000)        | (200,000)          | -                             |
| <b>Net Change in Fund Balance</b>                            | <b>-</b>           | <b>-</b>         | <b>(84,646)</b>    | <b>(84,646)</b>               |
| <b>FUND BALANCE (DEFICIT)</b>                                |                    |                  |                    |                               |
| Beginning of Year                                            | -                  | -                | 54,215             | 54,215                        |
| <b>End of Year</b>                                           | <b>\$ -</b>        | <b>\$ -</b>      | <b>\$ (30,431)</b> | <b>\$ (30,431)</b>            |

# Fund Balance – Highway Fund - Retrospective

Page 53 Draft Basic Financial Statements

|                                       | Increase<br>(Decrease)<br>2025 vs 2024 | 2025        | 2024       | 2023        |
|---------------------------------------|----------------------------------------|-------------|------------|-------------|
| Nonspendable-<br>Prepaid expenditures | \$ 29,185                              | \$ 163,944  | \$ 134,759 | \$ 118,087  |
| Unassigned                            | (113,831)                              | (194,375)   | (80,544)   | (141,697)   |
| Total Fund Balances                   | \$ (84,646)                            | \$ (30,431) | \$ 54,215  | \$ (23,610) |



## Other Funds

- Capital Projects Fund (Pages 72-73) - Deficit of \$2,532,510, currently \$2,020,000 in short-term Bond anticipation Notes. Town must fund project deficit in 2026 and 2027.
- Special Purpose Fund (Pages 76-77) – Ending fund balance of \$226,454, restricted for Trusts.
- Public Parking Fund (Pages 78 - 80) – Expenditures exceeded revenues by \$173,012 resulting in an ending fund balance is \$20,081 restricted for public parking, down from fund balance of \$193,093 in 2024.

|                                                | Capital<br>Projects | Special<br>Purpose | Public<br>Parking<br>Fund |
|------------------------------------------------|---------------------|--------------------|---------------------------|
| Restricted-<br>Trusts                          | \$ -                | \$ 226,454         | \$ -                      |
| Total Restricted                               | -                   | 226,454            | -                         |
| Assigned-<br>Subsequent year's<br>expenditures | -                   | -                  | -                         |
| Public Parking                                 | -                   | -                  | 20,081                    |
|                                                | -                   | -                  | 20,081                    |
| Unassigned                                     | (2,532,510)         | -                  | -                         |
| Total Fund Balances                            | \$ (2,532,510)      | \$ 226,454         | \$ 20,081                 |

## Other Considerations (Cont'd)

- Debt Service requirements (Page 43-44 Draft Basic Financial Statements) – Short-term Bond Anticipation Notes and General Obligation Bonds outstanding at 12/31/2025, \$1,800,000.

|                       | Original<br>Issue<br>Date | Maturity<br>Date | Rate<br>of<br>Interest | <u>Bond Anticipation Notes</u> |                   |                     | Balance<br>December 31,<br>2025 |
|-----------------------|---------------------------|------------------|------------------------|--------------------------------|-------------------|---------------------|---------------------------------|
|                       |                           |                  |                        | Balance<br>January 1,<br>2025  | Amount<br>Issued  | Redemptions         |                                 |
| Capital Projects Fund |                           |                  |                        |                                |                   |                     |                                 |
| Various purposes      | 6/15/2018                 | -                | - %                    | \$ 855,000                     | \$ -              | \$ 855,000          | \$ -                            |
| Various purposes      | 6/14/2019                 | -                | -                      | 50,000                         | -                 | 50,000              | -                               |
| Various purposes      | 6/12/2020                 | 6/5/2026         | 3.99                   | 1,825,000                      | -                 | 805,000             | 1,020,000                       |
| Various purposes      | 6/10/2022                 | -                | -                      | 500,000                        | -                 | 500,000             | -                               |
| Various purposes      | 6/7/2024                  | 6/5/2026         | 3.99                   | 250,000                        | -                 | -                   | 250,000                         |
| Various purposes      | 6/6/2025                  | 6/5/2026         | 3.99                   | -                              | 750,000           | -                   | 750,000                         |
|                       |                           |                  |                        | <u>\$ 3,480,000</u>            | <u>\$ 750,000</u> | <u>\$ 2,210,000</u> | <u>\$ 2,020,000</u>             |

Page 43-44 Draft Notes to Financial statements  
Statutory Installment Bonds

| Purpose          | Year of<br>Issue | <u>Original</u> |                   |                   | Amount<br>Outstanding<br>at<br>December 31,<br>2025 |
|------------------|------------------|-----------------|-------------------|-------------------|-----------------------------------------------------|
|                  |                  | Issue<br>Amount | Final<br>Maturity | Interest<br>Rates |                                                     |
| Various Purposes | 2025             | 1,880,000       | May, 2032         | 4.46%             | <u>\$ 1,880,000</u>                                 |

### Payments to Maturity

| <u>Year Ended<br/>December 31,</u> | <u>Principal</u>    | <u>Interest</u>   |
|------------------------------------|---------------------|-------------------|
| 2026                               | \$ 268,571          | \$ 83,848         |
| 2027                               | 268,571             | 71,870            |
| 2028                               | 268,571             | 59,891            |
| 2029                               | 268,571             | 47,913            |
| 2030                               | 268,571             | 35,935            |
| 2031-2032                          | <u>537,145</u>      | <u>35,935</u>     |
|                                    | <u>\$ 1,880,000</u> | <u>\$ 335,392</u> |

# Summary – Closing Points

## The Town has:

- Remained within the 2% tax cap “Tax levy Limitation Law”, at least for the past five years.
- The Towns overall financial position improved.
- General Fund produced strong operating results and remains in good financial health. Revenues exceeded the final budget by approximately \$943,000; expenditures were approximately \$32,000 below budget and General Fund balance increased by approximately \$848,000. Unassigned fund balance was \$1.53 million, providing for flexibility for operations, emergencies and future capital needs
- Continued attention is needed in the Highway and Capital Projects Funds. The Highway Fund reported an unassigned deficit of approximately \$194,000, while the Capital Projects Fund reported a deficit of approximately \$2.53 million. Formal multi-year funding and financing plans should continue to be developed.
- Looking ahead, conservative budgeting remains important. The Town should continue monitoring interest earnings, mortgage and sales tax revenues, health-insurance and retirement costs, fuel and infrastructure costs, and the effect of the NYS tax cap on future operating flexibility.

## Issued Our Communication to Those Charged With Governance

*“Management letter”, No material weaknesses or significant deficiencies identified, control deficiencies were noted.*

## On the Horizon - New GASB Pronouncements

*GASB Statement No. 103 – Financial Reporting Model Improvements – 2026*

*GASB Statement No. 104 – Disclosure of Certain Capital Assets*

*GASB Statement No. 105 – Subsequent Events*

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## Contact Us

Robert A. Daniele

Partner

[rdaniele@pkfod.com](mailto:rdaniele@pkfod.com) | 914.421.5618

Lawrence Feldman

Director

[lfeldman@pkfod.com](mailto:lfeldman@pkfod.com) | 914.421.5612

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